# MINUTES OF THE MEETING OF THE MICHIGAN STATE UNIVERSITY BOARD OF TRUSTEES

June 26, 1998

The Trustee Finance Committee and Trustee Policy Committee of the Whole meeting s were held in the Board Room of the Administration Building beginning at 9:00 a.m. on Friday, June 26, 1998. Minutes of the meetings are on file in the Office of the S ecretary of the Board of Trustees.

President McPherson called the meeting of the Board of Trustees to order at 9:48 a. m. in the Board Room.

Trustees present: Dolores M. Cook, Joel Ferguson, Dorothy Gonzales, Colleen McN amara, Donald W. Nugent, John D. Shingleton, Bob Traxler, and Robert E. Weiss.

University officers present: President McPherson, Provost Simon, Secretary Pogel, V ice President and General Counsel Noto, Vice Presidents Denbow, Greenleaf, Huggett , June, Webb, and Wilkinson. Faculty Liaisons present: Norman Abeles and Daniel Kruger. Student Liaisons present: Jamie Czekai, Ebony Green, Louis Smith, and Na te Smith-Tyge.

All actions taken were by unanimous vote of the Trustees present, unless otherwise noted.

- 1.On a motion by Ms. Cook, supported by Mr. Shingleton, **THE BOARD VOTED to a pprove** the agenda.
- 2.On a motion by Ms. Gonzales, supported by Ms. Cook, **THE BOARD VOTED to ap prove** the minutes of the April 10, 1998 and May 15, 1998 Board meetings.
- 3. President's Report
- A.President McPherson reported that Professors Jan Zeevaart and Richard Witter wer e among 60 new scientists elected to the National Academy of Scienc es. Professor Zeevaart, a professor in the MSU-DOE Plant Research L aboratory, has been with the University since 1965 when the Plant Re search Laboratory was created. Professor Witter is a Clinical Professor of Veterinary Pathology and a veterinary medical officer at the Agricul tural Research Service Avian Disease and Oncology Lab of the USDA.

President McPherson introduced Professor Witter and said how pleased he is to have Michigan State faculty members receive this high honor. Professor Ze evaart was unable to attend the Board meeting.

- B.At the President's request, Trustee Weiss presented a Board of Trustees resolution to Kathie Klages, Head Women's Gymnastics Coach. Coach Klages w as named the NCAA Regional Coach of the Year. The gymnastics pla yers, coaches, and staff were recognized for their 23-6 record and for f inishing the season as the nation's 14th ranked team. Mr. Weiss than ked Coach Klages for the excellence she has developed in the gymnastics program. The resolution is included in the file of agenda materials.
- C.President McPherson announced that Trustee Jack Shingleton was this year's recipient of the James B. Hamilton Award in recognition of many years of support for handicapper students. The award was established in 1991 by the Office of Programs for Handicapper Students in honor of Dr. James B. Hamilton, former Assistant Provost and Professor of Chemistry. The award is presented annually to a member of the faculty or administration whose efforts are focused on developing an environment of opportunity and excellence for people with disabilities. Trustee Cook commented that for many years Mrs. Helen Shingleton has also been supportive of handicapper programs.
  - D.President McPherson reported that the Quello endowment is well underway. Gifts have been received from individuals, corporations, and foundations. Two major gifts were received from ABC and Fox. He said \$2.8 million of a \$5 million goal has been pledged and raised for the James H. and Mary E. Quello Center of Telecommunications Management and Law at Michigan State. The Quellos were honored recently at an event in Washington, D.C.
  - E.President McPherson said he was pleased to have Ebony Green reappointed as the Member-at-Large Student Liaison.
- F.President McPherson reported that the Action Team has met twice. The group has discussed alcohol issues as well as focusing on a number of other issues including student/administration/East Lansing communications.
- 4. Guiding Principles Report
- Vice President Greenleaf reported on the 1998 Summer Colloquy on the University in Transition--Implications for Teaching and Learning. Mr. Greenleaf said the colloquy is a new faculty-initiated activity associated with the principle of Active Learning. Professor Tom Edens of Resource Development is heading the program with Dr. Don Straney of the Provost's Office serving as liaison. About 50 faculty members and some students will meet for structured discussions with a leader and facilitator. The discussions of four different topics will be held for two days each from July 28 to August 20. The dialogue is expected to lead to ideas for the next century. Vice President Greenleaf said one of the leaders pointed out that this will be a "deep dive" into the issues of teaching and learning which are at the heart of the University's mission.
- 5. There were no requests to address the Board of Trustees on issues germane to the

e agenda.

#### 6. Personnel Actions

Provost Simon presented the academic Appointments, Other Personnel Actions, and Promotion and Tenure Actions. Vice President Wilkinson presented the appointments of Coach Thomas Izzo and Coach Ronald Mason to extend their contracts for one year beyond their current contracts.

### A.Appointments

1)Singh, Jyotsna G., AY-Associate Professor, Departme nt of English, \$58,000, with Tenure, effective August 16, 199 8.

2)Nogami, Jun, AY-Associate Professor, Department of Materials Science and Mechanics, \$60,000, with Tenure, effect ive August 16, 1998.

- 3)Barratt, Marguerite S., AN-Professor, Dean's Office, College of Human Ecology; De partment of Family and Child Ecology, \$108,000, with Tenure, effective July 1, 1998.
  - 4)Gift, Audrey G., AY-Professor, College of Nursing, \$76,091, with Tenure, e ffective August 16, 1998.
- 5)Anderson, Gary R., AN-Professor, School of Social Work, \$120,000, with Tenure, effective September 1, 1998.

6)Izzo, Thomas, AN-Head Men's Basketball Coach, Inter collegiate Athletics, Subject to Contract, effective July 1, 2002 to June 30, 2003.

7)Mason, Ronald H., AN-Head Hockey Coach, Intercollegiate Athletics, Subject to Contract, effective July 1, 2001 to June 30, 2002.

#### **B.Other Personnel Actions**

1)Klomparens, Karen, AN-Acting Dean, Graduate School; Acting Assistant Provost, Provost's Office; Professor, Departm ent of Botany and Plant Pathology; Director, Center for Electron Optics, to change titles to Dean and Assistant Provost and for a change in salary rate to \$126,000, effective June 26, 1998.

#### C. Promotion and Tenure Actions

- 1)The report of Promotion and Tenure Actions is include d in the Personnel Actions with the Board Agenda in the Office of the Secretary of the Board of Trustees.
- On a motion by Ms. McNamara, supported by Mr. Shingleton, **THE BOARD VOTED t o approve** the Personnel Actions. The vote was 7-0. Trustee Traxler abstained.
- Trustee Traxler asked to be informed of incidences of spousal employment when future personnel recommendations are presented to the Board.
- Vice President Huggett and Student Liaison Louis Smith spoke to support the appoint ment of Dr. Karen Klomparens as Dean and Assistant Provost.
- D.Information Reports
- Information Reports of Academic Personnel Actions of April 30, 1998 and May 29, 1
  998 were distributed with the Board Agenda and have been included w
  ith the agenda materials in the Office of the Secretary of the Board of
  Trustees.
- 7. Gift, Grant and Contract Report
- Vice President Huggett presented the Gift, Grant and Contract Report for the period of March 26, 1998 through June 8, 1998. The report is a compilation of 391 Gifts, Grants and Contracts, 60 Consignment/Non-Cash Gifts, and one Consignment/Non-Cash Loan with a total value of \$49,278,499.05. The Gift and Grant Report and a report of breakdown by source of the funding are included with the Board Agenda in the Office of the Secretary of the Board of Trustees
- On a motion by Mr. Weiss, supported by Mr. Nugent, **THE BOARD VOTED to approv e** the Gift, Grant and Contract Report.
- 8. The Trustee Finance Committee report and recommendations were presented by Committee Chairperson Nugent.
- A.Bids and Contract Awards
- 1)It was recommended to reject the bids received for the project entitled: Akers Golf Course Underpass.
- 2)It was recommended to award a contract in the amount of \$425,000 to 3 S Const ruction, Inc., of Midland, Michigan, and that a budget in the amount of \$590,000 be established for the project entitled: Camp us Well Line Extension 1998.
- 3)It was recommended to award a contract in the amount of \$101,000 to G. H. Ros

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- s Contractors, LLC, of Williamston, Michigan, and that a budget in the amount of \$135,000 be established for the project entitl ed: Cyclotron HVAC Modifications.
- 4)It was recommended to award a contract in the amount of \$1,117,000 to Kares C onstruction Co., Inc., of Lansing, Michigan, and that a budget in the amount of \$1,345,000 be established for the project entitled: Farrall Hall Barrier Free Addition.
- 5)It was recommended to award a contract in the amount of \$257,500 to John E. Gr een Company, of Lansing, Michigan, and that a budget in the a mount of \$309,000 be established for the project entitled: Intr amural Recreative Sports West Replace Outdoor Pool Filtration System.
- 6)It was recommended to award a contract in the amount of \$123,000 to Kares Construction Co., Inc., of Lansing, Michigan, and that a budget in the amount of \$200,000 be established for the project entitled:

  MSU Entrance Signs.
- 7)It was recommended to award a contract in the amount of \$209,000 to Western Waterproofing Company, of Livonia, Michigan, and that a budge t in the amount of \$257,000 be established for the project entit led: Museum Building Exterior Restoration Repair.
- 8)It was recommended to award a contract in the amount of \$123,605.68 to J.C. Linn Co., of Williamston, Michigan, and that a budget in the amount of \$187,000 be established for the project entitled: Parking Lot 25 Reconstruction.
- On a motion by Mr. Nugent, supported by Mr. Ferguson, **THE BOARD VOTED to appr ove** the recommendations.
- 9)It was recommended to appoint Spezia Management as Project Manager and Nelso n Breech Nave, AIA, and R.C. Byce & Associates, Inc., as Project Architect/Engineer for the project entitled: W.K. Kellogg Eag le Heights Estate Restoration.
- On a motion by Mr. Nugent, supported by Ms. Gonzales, **THE BOARD VOTED to app rove** the recommendation.
- B. Establishment of Funds Functioning as Endowment
- 1) It was recommended to establish the Biochemistry Enrichment Fund as a fund functioning as an endowment.
- 2)It was recommended to establish the Entomology Endowment Fund as a fund funct ioning as an endowment.

- 3)It was recommended to establish the Michigan Stained Glass Census Fund as a fund functioning as an endowment.
- 4)It was recommended to establish the Michigan Traditional Arts Exhibits Fund as a fund functioning as an endowment.
- On a motion by Mr. Nugent, supported by Mr. Shingleton, **THE BOARD VOTED to ap prove** the recommendations.

## C.Interim Operating Budget

It was recommended to adopt the interim budget which will permit the operation of the University at 1997-98 budget expenditure levels until the 1998-99 budgets have been established.

This expenditure authorization will be as follows:

University General Fund	\$536,811,400
Michigan Agricultural Experiment	
Station	38,495,250
Michigan State University Extension	39,671,413
Intercollegiate Athletics Program	20,935,500

On a motion by Mr. Nugent, supported by Mr. Weiss, **THE BOARD VOTED to approv e** the recommendation.

## D. Tuition Guarantee and Budget Guidelines

It was recommended to consider the Tuition Guarantee and Budget Guidelines for 19 98-1999 at a special meeting in July after further progress has been m ade in the State appropriations process.

On a motion by Mr. Nugent, supported by Mr. Weiss, **THE BOARD VOTED to approv e** the recommendation.

#### E.Information Items:

- Committee Chairperson Nugent noted that the Committee reviewed the University's investment program at a work session held on June 11, 1998.
   The review included asset allocation, investment performance e and a presentation by representatives of the Common Fund.
- 2)Mr. Nugent reported that a work session was held the previous day for the Commit tee to meet with representatives of Arthur Andersen to discuss the Scope of the Annual Audit for the year ending June 30, 19
- 3)Associate Vice President Murray reported that the University had completed the b ond refinancing. He stated that the University used the interest rate swap and that our partner is AMBAC. The annual general

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fund savings would be \$565,000. However, \$3.8 million will be used to defease a portion of the outstanding

- bonds. Because of this, the University's average annual savings amounts to \$355,0 00 net of the lost interest earnings on the \$3.8 million. The U niversity's net present value savings totals \$4.7 million.
- 9. President McPherson presented the report of the Trustee Policy Committee of the Whole.

### A. De Minimus Ownership

- 1)It was recommended to delegate to the President the authority to enter into an agre ement with Applied Research. (Dr. James W. Dearing)
- 2)It was recommended to delegate to the President the authority to enter into an agreement with Edward M. Welch. (Dr. Edward M. Welch)
- On a motion by Ms. Cook, supported by Mr. Singleton, **THE BOARD VOTED to appro ve** the recommendations.
- 3)Agreements with Digital Flow Technologies, Inc. (Dr. John Foss), Ocello Taxidermy (Mr. Peter Ocello), and Frank J. Krist (Mr. Frank J. Krist) will be expresented for action at the July Board of Trustees meeting.
- 10. Chairperson's Report and Trustees' Comments
- A.Chairperson's Report
- Chairperson Shingleton made the following presentation to Vice President Roger Wilkinson and Mrs. Laura Wilkinson in recognition of their service to Michigan State University.
- "The Board has asked me to make some remarks to you and Laura because she has been your support through the years. The Board has worked with the administration to honor you, Roger, and your wife for your many years of service and support. We plan to establish a scholarship to be known as the Roger E. and Laura Hamill Wilkinson Scholarship Award. This will be designated to the area of your choice. We know how you fee I about honors associated with retirements, but we hope this is accept able, and we know that it is fitting for the years of service that you have given. We all know your stewardship for this University, and so we hope that you will consider this a most appropriate gift for your retire ment. We want you to understand how much the Board, the faculty, the students and staff of Michigan State appreciate your work through all these years. The Board has passed a resolution signed by each and every one of us which I would like to present at this time."

Resolution Honoring Vice President Roger Wilkinson

- "The Board of Trustees of Michigan State University commends, honors, and thanks Vice President for Finance and Operations Roger Wilkinson for his 38 y ears of exemplary service, expertise, and competence, all built upon a f oundation of personal and professional integrity.
- We commend Roger for his leadership and for his stewardship; for his loyalty and for his friendship.
- We pay special tribute to Roger's unceasing commitment to the traditions and heritag e of a University he has served as a student, student employee, alumn us, and executive officer. During decades of unprecedented expansio n and change, from President Hannah to President McPherson, Roger h as been a consistent guardian of fiscal stability and the ideals of Michig an State University. Throughout his career as administrator of University finances, his support for the academic mission has been unwavering.
- We acknowledge the extraordinary breadth and depth of Vice President Wilkinson's r esponsibilities over the years: from planning to purchasing and plantin g; from housing to human resources; from building construction to building community.
- We are especially grateful for Roger Wilkinson's wisdom, good humor and optimism t hat has reminded us in good times and in troubled times that Michigan State University has always turned challenges into opportunities.
- We acknowledge and recognize that while Roger Wilkinson's was a 20th century car eer, his legacy will extend far into a new century. Years from now, when beneath the pines they'll gather, Spartans will owe so very much to the man from Lansing whose proud sense of stewardship helped to lead his alma mater to greatness."

### Mr. Wilkinson responded:

"First, everybody says when they get recognized, that you don't do anything alone. But, I have got to say it anyway, because you don't. Any success that we have had is because of a lot of people at Michigan State: Trustees, my colleagues at the table, some that are no longer here, faculty, staff, my office staff, my executives, people who help us, Lou Anna and the other vice presidents across campus, and of course the Board; some of these people we don't even know, but they make a difference. You on the Board know that the strength of Michigan State is the loyalty of its people, and you mention that often at this table. We struggle, we have chall enges here, but the people at Michigan State make a difference. You have good employees, and they make a difference and they have helped me. You as a Board are also a good employer. It has been mentioned often, and loel has mentioned it; this is a good place to work. People want to work here.

Now this will be hard, I said last night I was not going to recognize names because I would leave somebody out, but I am going to recognize this person, La

ura. I was thinking that when Joel said sometimes two intelligent peo ple marry each other, that's not always the case, Joel. Laura and I gr aduated together. We were accounting majors. Back then there wer e only three women accounting majors in our class. One was a 4.0, t hat wasn't Laura, but she was close. The top three graduating accou nting majors were all females. So it tells you, I married the smart one, Joel. And we were in the same Honorary. I also say that I married my fraternity brother before it was fashionable to do that. In 1957 if you had told these kids from Lansing that we would have had this care er and been here, we wouldn't have believed it. This has been a won derful life, it really has. I could not have done it without her help. Yo u all know how many events Laura has attended, and there are a lot of things, because of her support, we were able to do this together. An d as I've said to you, we feel very good about our decision, but we als o feel very good about you and the University. First thing we are goin g to do is head out to Oregon and spend 10 days there and go to a foo tball game.

- We would like this to be an undergraduate scholarship. We would like it to go to the kids of Lansing, in Accounting. We have a deferred gift that will com e to the University. Our deferred gift is not designated. We hadn't m ade up our minds where we were going to designate that and this help s us designate it. You couldn't have done anything better."
- B.Christine A. Kaye, staff member in the Department of Philosophy and member of th e Women's Advisory Committee to the Vice President for Finance, Pers onnel and Operations, presented the following resolution to Vice Presid ent Wilkinson.
- "The MSU Women's Advisory Committee to the Vice President for Finance, Personne I, and Operations expresses its deep gratitude to Roger Wilkinson for the e support he has shown for women employees on campus.
- As Vice President for Finance and Operations for Michigan State University, Roger ha s sincerely solicited the input of women staff members and used that i nput to form University policy decisions. He has been honest and tho ughtful in his responses to the committee
- whether he agreed or disagreed with our analysis on a given issue. With Roger's reti rement, MSU's women staff members have lost an ally.
- The Women's Advisory Committee for Finance, Personnel and Operations wishes Roger a retirement as prosperous and exciting as his years at MSU!"

C.Trustees' Comments

1)Mr. Weiss commented to Roger and Laura Wilkinson,

- "I have never met a couple or person who has felt more about t his institution than you and Laura. You exhibited it every day in what you did and in every decision, every recommendation. There was never a question about your love of this University, and that has helped to make our job a lot easier. You are true public servants."
- 2)Mr. Ferguson said he was told by Trustee Emeritus Aubrey Radcliffe that "the fine st and nicest man you will meet is Roger Wilkinson." Mr. Ferg uson commented that Roger Wilkinson has bridged both parties and "it has been really wonderful."
- 3)Trustee McNamara remarked, "When I came to school here, Roger Wilkinson was here. It is going to be very odd without you."
- 4)President McPherson remarked that Mr. Wilkinson has served eight MSU president s, and said "I know that I feel as all of them do, that you have b een a wise counselor, a builder of the physical plant, a custodia n of the finances, and a keeper of its traditions. We thank you.
- 5)Ms. Cook complimented Laura Wilkinson for her dedication and service to the Uni versity. Trustee Cook commented on what a joy it is, as well a s the knowledge she has acquired, sitting next to Laura Wilkins on at basketball in Breslin Center.
- 6)Trustee Nugent said it was a pleasure to meet people who have such enthusiastic personalities. He offered the Wilkinsons his best wishes for go od health and an enjoyable retirement.
- 7)Vice Chairperson Gonzales thanked Mr. Wilkinson for helping her to understand the finances of the University.
- 8)Mr. Traxler remarked that as Chairperson of the Trustee Finance Committee he had interesting conversations with Vice President Wilkinson. He to hanked him for the honor, integrity, and honesty with which he served. Trustee Traxler complimented Mr. Wilkinson for his pat ience with Trustees.
- 9)Ms. McNamara commented that Michigan Government Television (MGTV) was fil ming the Board meeting and that it was a wonderful meeting to document. MGTV is a service of the cable television industry which provides a look at state government to people across the State of Michigan.
- 10)Trustee Weiss commented on the Board's decision to delay budget and tuition recommendations. He said the Legislature was in its final hours a nd the Board is encouraged. However, he does not believe it would be prudent for the Board to make a decision without all t

he facts. He stated that the Board will act as quickly as possible so people can plan for the year.

11)Mr. Nugent reported that he had attended alumni eve nts around the state and most recently had attended the Interna tional Food Technologists annual convention in Atlanta. During the convention he attended a Michigan breakfast for MSU alumni where he noticed the attendance as well as enthusiasm for MSU continues to grow. He said it is rewarding to see the enthusiasm for Michigan State in people all over the world.

- 12)Trustee Cook remarked that while on a recent alumni trip in Italy, their group was greeted joyously by Val Sterk, former member of the MSU volle yball team. Ms. Cook commented that it is an example of the Spartan connection, wherever you go in the world you will see a Spartan somewhere. Ms. Cook said that Steve and Millie Sm ith, also members of the group, were gracious to everyone and are wonderful representatives of Michigan State.
- 11. The following individual addressed the Board of Trustees on an issue not germane to the agenda.
- Kimberly Green reported that special circumstances had prevented her from completin g course TE 402 and she would like to bring resolution to her request for the course to be dropped.

Trustee Weiss requested a written response on the University's position.

- 12. President McPherson reported that there had not been a request for an Executive Session.
- 13.On a motion by Mr. Traxler, supported by Mr. Shingleton, the Board voted to adjourn.

Peter McPherson, President	
Nancy H. Pogel, Secretary	

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