

MINUTES OF THE MEETING  
OF THE  
MICHIGAN STATE UNIVERSITY  
BOARD OF TRUSTEES

December 14, 1994

The meeting of the Board of Trustees was called to order by President McPherson at 8:00 a.m. via telephone conference call.

Trustees present: Dolores M. Cook, Joel Ferguson, Dorothy Gonzales, Russell G. Mawby, Barbara J. Sawyer-Koch, John D. Shingleton, Bob Traxler, and Robert E. Weiss.  
Trustees-elect present: Colleen McNamara and Donald Nugent.

University officers present: President McPherson, Provost Simon, Secretary Hesse, Vice Presidents Denbow and Wilkinson, and Acting Vice President June. Student Liaison representative present: Brad Thaler.

1. President McPherson presented the following background information and resolution regarding tuition guidelines.

Tuition  
Guidelines

**Background Information:** At its December 9, 1994 meeting, the Board directed the administration to develop guidelines for the establishment of tuition rates within the context of longer term budget and financial planning and directed that the guidelines be submitted to the Board at the earliest practicable date.

Based upon experience with the 1994-95 budget, the administration is of the opinion that a realistic balanced budget can be developed within these guidelines. Further, all continuous quality improvement strategies will be aggressively implemented during this period. For planning purposes, inflation is deemed to be at least 3.5 percent per year.

In its earlier action, the Board noted that in the first Guiding Principle, **Improve Access to Quality Education and Expert Knowledge**, it is acknowledged that we must work to keep Michigan State University financially accessible to students and families through reasonable tuition and financial planning. Although no one can state with certainty that university costs will not increase by greater than the rate of inflation, we believe the benefits of this action to students and their families outweigh the inherent risk.

**Resolution:** BE IT RESOLVED that tuition rate increases for the next three years (fiscal years 1995-96, 1996-97, and 1997-98) be held to the projected rate of inflation, and, as an added incentive to the students of the Fall 1995 entering freshman class to graduate in four years, that this assurance be extended to them for a fourth year (fiscal year 1998-99). This action is contingent upon state appropriation increases for Michigan State University's general fund of at least the rate of inflation.

Resolution:  
Tuition  
Guidelines

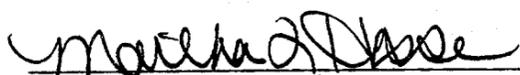
After adjustments for inflation, this action will result in no real tuition increases for the next three years for all students and for the next four years for the Fall 1995 entering freshman class. If the state does not provide at least cost of living increases, it is expected that tuition will be adjusted accordingly to sustain quality.

BE IT FURTHER RESOLVED that the administration develop a specific 1995-96 tuition rate schedule based upon these guidelines for presentation at the February meeting of the Board of Trustees.

On a motion by Ms. Sawyer-Koch, supported by Ms. Cook, **A ROLL CALL VOTE OF THE BOARD** was conducted by Secretary Hesse. The vote was unanimous to approve the recommendation.

2. The meeting adjourned.

  
Peter McPherson  
President

  
Martha L. Hesse, Ph.D.  
Secretary